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Securities Code: 4548

May 29, 2023

(Start date of measures for electronic provision: May 22, 2023)

To Our Shareholders

Ken Mizutani Representative Director and Member of the Board, President & CEO

#### SEIKAGAKU CORPORATION

6-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo, Japan

## **Convocation Notice of the 77th Ordinary General Meeting of Shareholders**

We would like to inform you that the 77th Ordinary General Meeting of Shareholders of SEIKAGAKU CORPORATION (the "Company") will be held as indicated below.

When convening this general meeting of shareholders, the Company provides information contained in the reference documents for the general meeting of shareholders, etc. (the matters to be provided electronically) electronically, and posts this information as "Convocation Notice of the 77th Ordinary General Meeting of Shareholders" on the Company's website and the below website for posted informational materials for the general meeting of shareholders on the Internet. Please access either of the websites mentioned below to review the information.

<The Company's website>

https://www.seikagaku.co.jp/ja/ir/stock/meeting.html (in Japanese)

<Website for posted informational materials for the general meeting of shareholders> https://d.sokai.jp/4548/teiji/ (in Japanese)

In addition to posting the matters to be provided electronically on the websites above, the Company also posts this information on the website of Tokyo Stock Exchange, Inc. (TSE). Please access the TSE website (Listed Company Search) by using the internet address shown below, enter the issue name (company name) or securities code, and click "Search," and then click "Basic information" and select "Documents for public inspection/PR information."

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

If you are unable to attend the Meeting, you may exercise your voting rights via the Internet or by sending the enclosed voting form by postal mail. Please review the Reference Documents for General Meeting of Shareholders, and exercise your voting rights so that your vote is received by 5 p.m. on Monday, June 19, 2023 (JST).

**1. Date and Time:** Tuesday, June 20, 2023 at 10:00 a.m. (JST)

(Reception starts at 9:15 a.m.)

**2. Venue:** Fourth floor hall, Otemachi Sankei Plaza

7-2, Otemachi 1-chome, Chiyoda-ku, Tokyo

#### 3. Purpose of the Meeting

#### Matters to be reported:

1. The Business Report and the Consolidated Financial Statements for the 77th fiscal year (from April 1, 2022 to March 31, 2023), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit & Supervisory Board

2. The Non-consolidated Financial Statements for the 77th fiscal year (from April 1, 2022 to March 31, 2023)

#### Matters to be resolved:

Proposal No. 1 Appropriation of Surplus Proposal No. 2 Election of Five Directors

Proposal No. 3 Election of Three Audit & Supervisory Board Members

<Points to note regarding the general meeting of shareholders>

- If you exercise your voting rights by proxy, you may appoint as a proxy one of the shareholders holding voting rights at the meeting. However, please note that a document verifying the proxy right of the person representing you must be submitted.
- Any voting form returned without indicating approval or disapproval for a particular proposal will be counted as a vote for approval of the proposal.
- If any corrections are made to the matters to be provided electronically, a notice of the revisions and the details of the matters before and after the revisions will be posted on the Company's website and the website for posted informational materials for the general meeting of shareholders as well as TSE website as indicated on page 1.
- Pursuant to the relevant laws and regulations and the provision of Article 16 of the Company's Articles of Incorporation, the following items among the matters to be provided electronically are not included in the paper copy to be sent to shareholders who have requested it. Accordingly, the paper copy that is sent to shareholders who have requested it is part of the documents included in the scope of audits by the Audit & Supervisory Board Members and the Financial Auditor when they create their respective audit reports.
  - "Matters Concerning Accounting Auditor" and "System to Ensure the Appropriateness of Business Operations and Status of Operations of the System" of the Business Report
  - ii. "Consolidated Statements of Changes in Shareholders' Equity" and "Notes to the Consolidated Financial Statements" of the Consolidated Financial Statements
  - iii. "Non-consolidated Statements of Changes in Shareholders' Equity" and "Notes to the Non-consolidated Financial Statements" of the Non-consolidated Financial Statements
- In accordance with a revision of the Companies Act, in principle you are to check the matters to be provided electronically by accessing either of the websites included on page 1, and we have decided to deliver the paper copy only to shareholders who have requested it by the record date. However, for this general meeting of shareholders, we deliver paper-based documents stating the matters to be provided electronically to all shareholders, regardless of whether or not they have requested them.
- Depending on the situation regarding the spread of COVID-19 infections and any announcements by governments, etc. up to the day of this general meeting of shareholders, our arrangements for the meeting are subject to updating. You are kindly requested to check information disseminated through the Company's website as indicated on page 1.

#### **Proposals and Reference Information**

## **Proposals and Reference Information**

#### **Proposal No. 1** Appropriation of Surplus

The Company believes that sustainable profit growth and the enhancement of corporate value contribute to the sharing of common interest with shareholders. The Company recognizes that the return of profits to shareholders is one of its important management tasks, and will strive for continued return of profits in the consideration of trends in business performance, financial conditions and other factors.

As per the dividend forecast announced in November 2022, the Company proposes to pay year-end dividends for the fiscal year as follows, consisting of an ordinary dividend of ¥13 per share:

(1) Type of dividend property Cash

(2) Allotment of dividend property to shareholders and their aggregate amount

Per share of common stock of the Company ¥13

Total dividends \quantum \frac{\pmathbf{709,033,832}}{\pmathbf{832}}

Accordingly, including the interim dividend of \forall 13 per share, the annual dividend will be \forall 26 per share.

(3) Effective date of dividends of surplus

Wednesday, June 21, 2023

## Proposal No. 2 Election of Five Directors

At the conclusion of this ordinary general meeting of shareholders, the terms of office of all six Directors will expire. In that regard, the Company proposes the election of five Directors, decreasing the number of Directors by one due to a change to the management system.

The candidates for Director are as follows:

# <Reference> List of candidates

Candidate No.	Name		Term of office as Director	Current position and responsibility in the Company	Attendance at meetings of the Board of Directors
1	Ken Mizutani	Reelection		Representative Director and Member of the Board, President & CEO	100% (14 of 14)
2	Toshiyuki Okada	Reelection	6 years	Director Executive Vice President responsible for Business Development & Marketing	100% (14 of 14)
3	Yosuke Funakoshi	Reelection	5 years	Director Executive Vice President responsible for Research & Development	100% (14 of 14)
4	Mio Minaki	Reelection Outside Director Independent Officer	4 years	Outside Director	100% (14 of 14)
5	Yasuyuki Sugiura	Reelection Outside Director Independent Officer	2 years	Outside Director	100% (14 of 14)

Candidate	Name			Number of the
No.	(Date of birth)	Career summ	ary, positions and responsibilities in the Company	Company's shares
		Apr. 1970	Joined Mitsubishi Chemical Industries Limited	owned
		Sept. 1983	(current Mitsubishi Chemical Corporation) Deputy Head of Electronics Materials	
		Aug. 1988	Joined the Company	
		June 1990	Director, Head of Research Biologicals and	
		June 1990	Diagnostics Marketing	
		June 1993	Director, Senior Executive Vice President responsible for Planning and Manufacturing	
		June 1996	Director, Senior Executive Vice President responsible for Pharmaceuticals and Fine Chemicals	
		July 1997	Director, Senior Executive Vice President responsible for Pharmaceuticals, Fine Chemicals and New Business Development	
		Nov. 1997	Director, Senior Executive Vice President responsible for Pharmaceuticals, Fine Chemicals, New Business Development and ACC	
	Ken Mizutani	June 1998	Director, Senior Executive Vice President responsible for Marketing	
	(March 10, 1948)	June 2000	Director, Senior Executive Vice President and Head of Central Research Laboratory	
	Reelection	June 2002	Representative Director and Member of the Board, Senior Executive Vice President	
	Term of office as Director: 33 years		responsible for Pharmaceuticals, Fine Chemicals, Oral Care, Glycoforum, and Head of Central Research Laboratory	465,640 shares
1	Attendance at meetings of the Board of Directors during the fiscal year under review: 100% (14 of 14)	June 2003	Representative Director and Member of the Board, Senior Executive Vice President responsible for Pharmaceuticals, Fine Chemicals, LAL Strategic Planning and Head of Central Research Laboratory	
		June 2004	Representative Director and Member of the Board, Senior Executive Vice President responsible for Research & Development and Fine Chemical Marketing	
		June 2005	Representative Director and Member of the Board, President & Chief Executive Officer (CEO)	
		June 2014	Representative Director and Member of the Board, President & CEO, Head of Manufacturing	
		Jan. 2015	Representative Director and Member of the Board, President & CEO	
		June 2018	Representative Director and Member of the Board, President & CEO, Head of Manufacturing	
		June 2019	Representative Director and Member of the Board, President & CEO (current position)	
		-	oncurrent positions outside the Company]	
1		Chairman of N	Mizutani Foundation for Glycoscience	

With experiences in a wide range of fields centered on corporate strategy, marketing, and research and development, Ken Mizutani is familiar with all aspects of the Company and has high insight regarding business management. As Representative Director, he plays a central role of decisions on important matters and supervising business execution, and is substantially fulfilling his duties as Director. We have nominated him as a candidate for Director as we judged that he will be able to continue to utilize his abilities, knowledge and experience to contribute to the sustainable growth and enhancement of the corporate value of the Company over the medium to long term.

	(Date of birth)	Career summa	ary, positions and responsibilities in the Company	Number of the Company's shares owned
2	Toshiyuki Okada (August 27, 1960) Reelection  Term of office as Director: 6 years  Attendance at meetings of the Board of Directors during the fiscal year under review: 100% (14 of 14)	Apr. 1989 Sept. 1996 Feb. 2015  Sept. 2015  Oct. 2015  June 2016  Jan. 2017  Aug. 2017  Jan. 2018  Apr. 2018	Joined Dow Corning Japan Co., Ltd. Joined Johnson & Johnson Medical K. K. (current Johnson & Johnson K. K.) Vice President and Chief Technology Officer (Regulatory Affairs, Quality Assurance, Pharmacovigilance, R&D, GCP Auditing, Medical Affairs, Clinical Development & Postmarketing Research, Quality Regulatory Compliance and Professional Education) Joined the Company Executive Vice President, Deputy responsible for Quality Assurance, Pharmacovigilance and Regulatory Affairs Auditing Executive Vice President responsible for Quality Assurance, Pharmacovigilance and Regulatory Affairs Auditing Executive Vice President responsible for Quality Assurance, Pharmacovigilance and Regulatory Affairs Auditing Executive Vice President responsible for Marketing Director, Executive Vice President responsible for Marketing Director, Executive Vice President responsible for Marketing and Head of North American Business Director, Executive Vice President responsible for Marketing, Head of Pharmaceuticals Marketing and North American Business Director, Executive Vice President responsible for Marketing and Head of Marketing Planning, Pharmaceuticals Marketing, International Marketing and North American Business Director, Executive Vice President responsible for Business Development & Marketing (current position)	16,601 shares

[Reasons for nomination as candidate for Director]

Toshiyuki Okada has global insight and abundant know-how on pharmaceutical industry in general through experiencing a wide range of operations at foreign-affiliated pharmaceutical companies. He has been driving the strengthening of domestic and overseas business bases, and is substantially fulfilling his duties as Director. We have nominated him as a candidate for Director as we judged that he will be able to continue to utilize his abilities, knowledge and experience to contribute to the sustainable growth and enhancement of the corporate value of the Company over the medium to long term.

Candidate No.	Name (Date of birth)	Career summa	ry, positions and responsibilities in the Company	Number of the Company's shares owned
3	Yosuke Funakoshi (November 28, 1965) Reelection  Term of office as Director: 5 years  Attendance at meetings of the Board of Directors during the fiscal year under review: 100% (14 of 14)	Apr. 1990 June 2008 July 2009 Aug. 2012 Aug. 2014 Oct. 2014 June 2016 June 2017	Joined ONO PHARMACEUTICAL CO., LTD. Joined Takeda Pharmaceutical Company Limited Takeda Pharmaceuticals International, Inc. Senior Director of Strategic Development Takeda Global Research & Development Center Inc. (current Takeda Development Center Americas, Inc.) Vice President of Strategic Project Management Joined the Company Senior Vice President and assistant to Senior Executive Vice President responsible for Research & Development Senior Vice President and Head of Clinical Development Executive Vice President, Deputy responsible for Research & Development and Head of Clinical Development Executive Vice President responsible for Research & Development and Head of Clinical Development Director, Executive Vice President responsible for Research & Development and Head of Clinical Development	owned 17,201 shares
	[Reasons for nomination as candidat	Oct. 2021 e for Director	Director, Executive Vice President responsible for Research & Development (current position)	

Yosuke Funakoshi has a high-level insight through years of pharmaceutical research and development, and a global perspective that makes full use of his overseas work experience. He has been driving new drug research and development, and is substantially fulfilling his duties as Director. We have nominated him as a candidate for Director as we judged that he will be able to continue to utilize his abilities, knowledge and experience to contribute to the sustainable growth and enhancement of the corporate value of the Company over the medium to long term.

Candidate No.	Name (Date of birth)	Career summ	ary, positions and responsibilities in the Company	Number of the Company's shares owned
		Apr. 1999	Joined MIT Corporation	
		Oct. 2003	Public prosecutor, Tokyo District Public Prosecutors Office	
		Apr. 2004	Public prosecutor, Osaka District Public Prosecutors Office	
		Apr. 2005	Public prosecutor, Fukuoka District Public Prosecutors Office	
	Mio Minaki (April 6, 1973)	Apr. 2014	Litigation Department Attorney, Ministry of Justice Fukuoka Legal Affairs Bureau	
	Candidate for Outside Director Reelection Independent Officer  Term of office as Director: 4 years  Attendance at meetings of the Board of Directors during the fiscal year under review: 100% (14 of 14)	Apr. 2016	Public prosecutor, Tokyo District Public Prosecutors Office	
		Apr. 2017	Assigned as Head of Legal Affairs Department	
			to Agriculture, forestry and fisheries Fund corporation for Innovation, Value-chain and Expansion Japan	_
		Apr. 2019 Apr. 2019	Admitted to the bar in Japan Joined Minaki & Kitazawa Law Office (current position)	
4		June 2019	Outside Director of the Company (current position)	
		[Significant co	oncurrent positions outside the Company]	
		Partner of Mir	naki & Kitazawa Law Office	
		Outside Audit		
		* There had b		
	FD C : :: 11.1	past three ye	Piractor and outline of sympotod relead	

[Reasons for nomination as a candidate for Outside Director and outline of expected roles]

Based on her years of abundant experience in the judicial field and insight with regard to corporate legal affairs, we have nominated Mio Minaki as a candidate for Outside Director as she actively advises and makes recommendations and fulfills an important role as Outside Director. Although Mio Minaki does not have direct experience in corporate management other than as an outside officer, she is deemed capable of appropriately supervising management and performing other duties as Outside Director based on her knowledge and experience.

If her reappointment is approved, we expect her contribution to the sustainable growth and enhancement of the corporate value of the Company over the medium to long term by utilizing her insight into the judicial field and corporate legal affairs and through the supervision of management from an independent and objective perspective. In addition, as an ongoing member of the Nomination and Remuneration Committee, she will be involved in and provide supervision of decisions on officer personnel proposals and director remuneration.

Candidate No.	Name (Date of birth)	Career summa	ary, positions and responsibilities in the Company	Number of the Company's shares owned
		Apr. 1978 Apr. 1998 Jan. 2003 Apr. 2004 Apr. 2006 Apr. 2008 Apr. 2009 Apr. 2012 Apr. 2013 Apr. 2016 June 2017 June 2021 [Significant co Advisor of Mi Managing Diro Outside Direct	Joined Mitsubishi Corporation General Manager, Washington Office, Mitsubishi International Corporation Head of International Strategy Research Institute, Mitsubishi Corporation General Manager, Business Department CFO and SVP in charge of Corporate Department, Mitsubishi International Corporation General Manager, Corporate Communications Department, Mitsubishi Corporation Executive Officer and General Manager, Corporate Communications Department, Corporate Strategy & Planning Division President & Director and Head of Chicago Branch, Mitsubishi International Corporation Executive Vice President, Mitsubishi Corporation and President & Director, Mitsubishi Corporation (Americas) Advisor, Mitsubishi Corporation (current position) Managing Director, Toyo Bunko (current position) Outside Director of the Company (current position) Outside Director of the Company (current position) Outside Director of SENKO Group Holdings Co., Ltd. een no transaction between the Company and any	
		significant of	•	

[Reasons for nomination as a candidate for Outside Director and outline of expected roles]

Yasuyuki Sugiura has been involved in corporate management mainly in the U.S. and Canada for many years at a general trading company, and based on his abundant international experience and a wide range of insight, he actively gives guidance and recommendations, playing an important role as Outside Director. We have therefore nominated him as a candidate for Outside Director.

If his reappointment is approved, we expect his contribution to the sustainable growth and enhancement of the corporate value of the Company over the medium to long term by utilizing his insights into global corporate management and through the supervision of management from an independent and objective perspective. In addition, as an ongoing member of the Nomination and Remuneration Committee, he will be involved in and provide supervision of decisions on officer personnel proposals and director remuneration.

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- 2. The Company makes donations to Mizutani Foundation for Glycoscience at which Ken Mizutani serves as Chairman. Because the Foundation aims to contribute to the welfare of mankind through the development of Glycoscience, the donation to the foundation is approved by the Company's Board of Directors as an appropriate transaction that fits the Company's business objective of working on drug development, mainly Glycoscience. The Company has entered into a service agreement with the Foundation, under which the Company is entrusted with part of the information systems service for the Foundation and receives a reasonable amount of consideration. The agreement is also approved by the Company's Board of Directors as an appropriate transaction. In addition, he has not received any remuneration from the Foundation, and none of his relatives are an officer or employee of the Foundation.
- 3. As Mio Minaki and Yasuyuki Sugiura satisfy the requirements for independent officer established by Tokyo Stock Exchange Inc. and the Independence Criteria for Outside Officers of the Company as stated below, the Company has submitted notification to Tokyo Stock Exchange, Inc. that they have been appointed as independent officers.
- 4. The Company prescribes in the Articles of Incorporation that it may enter into an agreement with an Outside Director (excluding a Director who is an executive director, etc.) to limit the scope of his or her liability for damages to the Company, in order to enable the Outside Director to fully exercise his or her duties as expected. Accordingly, the Company has entered into agreements with Mio Minaki and Yasuyuki Sugiura to limit their liability, if a case falls under requirements specified by laws and regulations regarding the liability under Article 423, paragraph 1 of the Companies Act. Pursuant to those agreements, the defined maximum amount of liability is the amount provided for under Article 425, paragraph 1 of the Companies Act. If the reappointment of Mio Minaki and Yasuyuki Sugiura is approved, the Company plans to renew the aforementioned agreements with them.
- 5. The Company has entered into a Directors and officers' liability insurance policy with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act to cover the compensation for damages and litigation expenses, etc. that would be borne by the insured in the event that a claim for damages is made against the insured during the insured period due to an act committed in the execution of duties by the insured (including acts by negligence). The Company shall bear the full amount of premiums for all of the insured, and if the reappointment of each candidate is approved, he or she will become the insured under said insurance policy. In addition, the Company plans to renew the insurance policy with the same contents during the term of office.

## **Proposal No. 3** Election of Three Audit & Supervisory Board Members

At the conclusion of this ordinary general meeting of shareholders, the terms of office of Audit & Supervisory Board Member Mie Fujimoto, Shinkichi Matsuo and Takayuki Maruyama will expire. Therefore, the Company proposes the election of three Audit & Supervisory Board Members.

The consent of the Audit & Supervisory Board has been obtained for this proposal.

The candidates for Audit & Supervisory Board Member are as follows:

## <Reference> List of candidates

Candidate No.	Name		Term of office as Audit & Supervisory Board Member:	Current position and responsibility in the Company	Attendance at meetings of the Audit & Supervisory Board	Attendance at meetings of the Board of Directors
1	Shinkichi Matsuo	Reelection	4 years	Outside Audit & Supervisory Board Member	100% (14 of 14)	100% (14 of 14)
2	Takayuki Maruyama	Reelection	3 years	Outside Audit & Supervisory Board Member	100% (14 of 14)	100% (14 of 14)
3	Wakako Mitani	New election	_	-	-	-

Candidate No.	Name (Date of birth)	Caree	Number of the Company's shares owned			
1	Shinkichi Matsuo (January 9, 1969) Candidate for Outside Audit & Supervisory Board Member Reelection Independent Officer  Term of office as Audit & Supervisory Board Member: 4 years	Representative Outside Corpo Outside Audit Holdings, Inc. * There had be convocation between the a subsidiary Shinkichi M September 2 there had be	Joined Mitsubishi Electric Corporation Joined Yokohama City Government Joined Ota Showa Audit Corporation (current Ernst & Young ShinNihon LLC) Registered as a certified public accountant Representative Director, NextLeap Co., Ltd. (current position) Outside Audit & Supervisory Board Member of the Company (current position) Incurrent positions outside the Company] Director of NextLeap Co., Ltd. Interact Auditor of TAKARA & COMPANY, LTD. Supervisory Board Member of Amvis een transactions related to the preparation of notices of general meetings of shareholders Company and TAKARA PRINTING CO., LTD., of TAKARA & COMPANY, LTD. for which fatsuo serves as outside Corporate Auditor, up to 2022. Those transactions have ended. Further, en no transaction between the Company and any cant concurrent positions held by him for the past	_		
	[Reasons for nomination as candidate for Outside Audit & Supervisory Board Member] Shinkichi Matsuo, being familiar with finance and accounting as a certified public accountant, has abundant insight in the field of corporate management. He is substantially fulfilling the role of supervision of management from a specialis viewpoint based on his knowledge and experience. We have once again nominated him as a candidate as we judged that he is capable to continue to carry out his duties appropriately as Outside Audit & Supervisory Board Member of the Company.					

Candidate No.	Name (Date of birth)	Career summary and position in the Company		Number of the Company's shares owned		
		Apr. 2000	Admitted to the bar in Japan			
		Apr. 2000	Joined Nagashima Ohno & Tsunematsu			
	Takayuki Maruyama	Sept. 2005	Joined Smith, Anderson, Blount, Dorsett,			
	August 22, 1974		Mitchell & Jernigan, LLP			
	Candidate for Outside Audit &	Jan. 2006	Admitted to the bar in New York State, US			
	Supervisory Board Member Reelection	Feb. 2008	Joined OH-EBASHI LPC & PARTNERS (current position)			
	Independent Officer	June 2020	Outside Audit & Supervisory Board Member of the Company (current position)	_		
	Term of office as Audit &	[Significant co	[Significant concurrent positions outside the Company]			
2	Supervisory Board Member:	Partner of OH-EBASHI LPC & PARTNERS				
	3 years	* There had b	een no transaction between the Company and any			
		significant of				
		for the past				
	[Reasons for nomination as candidate for Outside Audit & Supervisory Board Member]					
	Takayuki Maruyama is thoroughly familiar with corporate legal affairs as an attorney, in particular with respect to					
	corporate restructuring, business revitalization, and international contracts. He is substantially fulfilling the role of					
	supervision of management from a specialist viewpoint based on his knowledge and experience. We have once again					
	nominated him as a candidate as we judged that he will be able to continue to carry out his duties appropriately as					
	-		he Company. Although Takayuki Maruyama does n			
			ed capable of appropriately performing duties as Ou	itside Audit &		
	Supervisory Board Member based	d on his highly s	specialized knowledge and extensive experience.			

Candidate No.	Name (Date of birth)	Career summary and position in the Company	Number of the Company's shares owned	
3	Wakako Mitani (January 4, 1974) Candidate for Outside Audit & Supervisory Board Member New election Independent Officer  Term of office as Audit & Supervisory Board Member:	Apr. 2000 Admitted to the bar in Japan July 2001 Joined Tanabe & Partners (current position) [Significant concurrent positions outside the Company] Partner of Tanabe & Partners Outside Corporate Auditor of Taiheiyo Cement Corporation * There had been no transaction between the Company and any significant concurrent positions held by Wakako Mitani for the past three years.	_	
	As attorney, Wakako Mitani has a addition to governance in the med her as a candidate for Outside Au have experience in corporate man	re for Outside Audit & Supervisory Board Member] Indant insight with regard to corporate legal affairs, centered on labor issues, in all care field and medical care-related administration. We have therefore nominated & Supervisory Board Member of the Company. Although Wakako Mitani does not ement other than as an outside officer, she is deemed capable of appropriately & Supervisory Board Member based on her highly specialized knowledge and		

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- As each of Shinkichi Matsuo, Takayuki Maruyama and Wakako Mitani satisfies the requirements for independent officer
  established by Tokyo Stock Exchange Inc. and the Independence Criteria for Outside Officers of the Company as stated
  below, the Company has submitted notification to Tokyo Stock Exchange, Inc. that each of them has been appointed as
  independent officers.
- 3. The Company prescribes in the Articles of Incorporation that it may enter into an agreement with an Audit & Supervisory Board Member to limit the scope of his or her liability for damages to the Company, in order to enable the Audit & Supervisory Board Member to fully exercise his or her duties as expected. Accordingly, the Company has entered into agreements with Shinkichi Matsuo and Takayuki Maruyama to limit their liability, if a case falls under requirements specified by laws and regulations regarding the liability under Article 423, paragraph 1 of the Companies Act. Pursuant to those agreements, the defined maximum amount of liability is the amount provided for under Article 425, paragraph 1 of the Company plans to renew the aforementioned agreements with them. If the appointment of Wakako Mitani is approved, the Company plans to enter into a limited liability agreement with her. Pursuant to those agreements, the defined maximum amount of liability is the amount provided for under Article 425, paragraph 1 of the Companies Act.
- 4. The Company has entered into a Directors and officers' liability insurance policy with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act to cover the compensation for damages and litigation expenses, etc. that would be borne by the insured in the event that a claim for damages is made against the insured during the insured period due to an act committed in the execution of duties by the insured (including acts by negligence). The Company shall bear the full amount of premiums for all of the insured, and if the appointment of each candidate is approved, he or she will become the insured under said insurance policy.

<Reference> Main Expertise and Experience of Directors and Audit & Supervisory Board Members
The main expertise and experience of Directors and Audit & Supervisory Board Members of the Company will be
as follows, if Proposals No. 2 and No. 3 are approved as originally proposed.

Title	Name	Corporate management	Finance/ Account- ing	Legal affairs/ Risk manage- ment	R&D	Global	Production/ Quality	Sustaina- bility	Human resources/ Diversity
Representative Director and Member of the Board, President & CEO	Ken Mizutani	•		•	•		•	•	
Director	Toshiyuki Okada	•			•	•	•		
Director	Yosuke Funakoshi	•			•	•		•	
Outside Director	Mio Minaki			•					•
Outside Director	Yasuyuki Sugiura	•	•			•		•	•
Audit & Supervisory Board Member	Toru Takeda		•	•					
Audit & Supervisory Board Member	Mikako Torii			•				•	•
Outside Audit & Supervisory Board Member	Shinkichi Matsuo	•	•						
Outside Audit & Supervisory Board Member	Takayuki Maruyama			•		•			
Outside Audit & Supervisory Board Member	Wakako Mitani			•					•

To achieve sustained growth and medium- and long-term enhancement of corporate value, following deliberation by the Nomination and Remuneration Committee, the Board of Directors determines skills required by the Board on the basis of basic management policy, the mid-term management plan, and other criteria. To maintain a structure capable of effectively fulfilling the Board's role and duties, the Board selects candidates for corporate officer positions taking into consideration their knowledge, experience, abilities, and character, in addition to specific skills and Board diversity. Since the skills required by the Board of Directors constantly change according to the business environment and other factors, the Company periodically reviews them.