

CORPORATE GOVERNANCE

Strengthening Management Transparency and Accountability

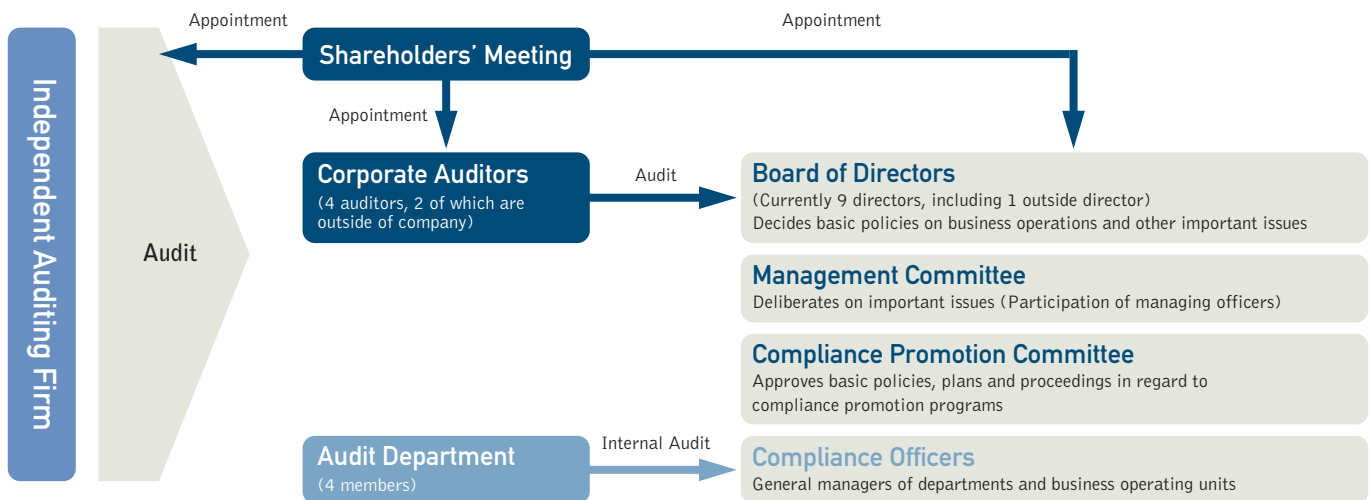
Seikagaku considers corporate governance to be an important issue, and works on collecting accurate information, speeding up and strengthening decision making, and quickly responding to change in the business environment.

In June 2004, with the aim of concentrating the functions of the Board of Directors on decision-making and supervision of policy execution, Seikagaku introduced a managing officer system to carry out the policy execution duties.

Seikagaku has conscientiously incorporated third-party points of view in the deliberations of the Board of Directors and company officers. Since 2004, an outside director, elected by shareholders, reinforces the supervisory capabilities of the Board of Directors.

In the spirit of transparency, the Company will continue its open dialogue between shareholders and the Board of Directors through regular public meetings and online sharing of timely corporate and financial information.

Corporate Governance Structure



SOCIAL CONTRIBUTION

Contributing to the Advancement of Glycoscience

As a pharmaceutical company, we believe that we have a social responsibility to contribute to the improvement of the health and well-being of humanity through our activities. We also place great importance on contribution to the advancement of glycoscience and medicine through the distribution of our latest research findings and the support of outside research. In particular, our research-support activities include the timely distribution of the latest academic information about glycoscience through



the online "Glycoforum," which we established in 1997. Glycoforum has attracted the interest of researchers throughout the world, receiving 580,000 visitors in 2004. We hope Glycoforum will continue to serve as a useful access point for the established global network of glycoscience researchers.

Support for Mizutani Foundation for Glycoscience

The Mizutani Foundation for Glycoscience was endowed by Masakane Mizutani, founder and Honorary Chairman of Seikagaku Corporation. The foundation promotes original glycoscience research in Japan and overseas through an active grant program, supports international exchange and hosts glycoscience conferences and other efforts to advance glycoscience.

Seikagaku Corporation strongly supports the foundation in all its efforts.